The Boyer Graduate School of Education

The Doctor of Education (Ed.D.) Program
with a concentration in
Leadership and Management

The Graduate School of Education is dedicated to the memory of Dr. Ernest L. Boyer (1928-95), a compelling orator who never tired of his role as a spokesman for non-traditional education programs.

This catalog supplement should be carefully reviewed in conjunction with the University's General Catalog by individuals considering application to the Ed.D. program. Additional catalog supplements are available for other University degree programs.

Any questions on the information contained in this catalog supplement should be directed to the Admissions Office at the address or telephone numbers below:

William Howard Taft University
3333 S. Wadsworth Blvd. #D-228
Lakewood, CO 80227

(877) 894-TAFT (8238)
(303) 867-1155
E-mail: admissions@taft.edu

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Message from the Dean

From its beginnings in July of 1995, The Boyer Graduate School of Education has drawn students from all regions of the United States and many foreign countries. Superintendents, principals, classroom teachers and many other individuals involved in both public and private education and training have benefited from our practical approach and affordable tuition.

Students tell us the one thing that stands out in their education from our graduate education programs is practicality - they use what they learn and learn from what they do.

All of our faculty members have current professional experience to draw upon, making our School relevant to today's changing educational climate - not yesterday's. They are involved in a sundry of administrative posts around the country - superintendents, curriculum experts, principals and human resource managers to name a few.

We believe the distance learning nature of our School and affordable tuition structure has opened educational opportunities to individuals who would otherwise find the commitment to pursue a graduate degree too great a burden on their personal and professional lives.

We encourage you to compare The Boyer Graduate School of Education to other similar graduate programs in education. I am confident you will find our faculty's credentials, the rigor and relevance of our curriculum and our commitment to serve our students is second to none.

Barry P. Resnick, Ed.D.
Dean

Barry P. Resnick has been a Dean of William Howard Taft University’s Boyer Graduate School of Education since its inception in 1995. He holds a Bachelor of Science degree from the University of Southern California, a Master of Arts degree in Occupational Studies from California State University, Long Beach, a Master of Arts degree in Counseling Psychology from National University, and a Doctor of Education degree from Brigham Young University.

(Dr. Resnick has over twenty years of higher education experience as an instructor, professor, and department chair for regionally accredited colleges. He has also served as President of the Board of Trustees of a public school district with a total student enrollment of over 27,000.)
The Doctor of Education (Ed.D.) Program
with a concentration in Leadership and Management

OVERVIEW OF THE PROGRAM

The Doctor of Education Program is a practical, directed independent study program which emphasizes coursework in leadership and management in a variety of educational and public service settings. It requires no classroom or seminar attendance. The Program is of particular interest to individuals with public or private school teaching experience who seek administrative positions or middle level managers who are interested in moving into higher levels of administration.

OBJECTIVES

The objectives of the Doctor of Education Program are as follows:

1. To offer a program of coursework and practical exercises in educational leadership, management and instruction that will enhance the professional and personal lives of its students;
2. To prepare professional educators and administrators to serve the needs of both public and private institutions from the elementary to postsecondary level in their community and beyond.

Successful graduates of the Program will be able to:

• Develop, organize and perform sound research studies in institutional settings.
• Communicate effectively with learners, their families, and other professionals in ways appropriate to purpose and content.
• Author a properly formatted and presented Dissertation that represents a substantive research topic of original work.

PRESENTATION

The Program is presented utilizing a directed independent study learning modality and requires no classroom attendance.

Each course in the Program contains a series of lesson assignments generally consisting of reading assignments and research/writing projects. Students conclude the Program with a traditional dissertation.

The University believes evidence of computer literacy is required to earn a credible doctorate degree in any discipline. Technology also plays an important part in a student's ability to submit assignments, communicate with administration, faculty, and fellow students. Accordingly, all students must have access to a computer with the minimum specifications set forth in the University's General Catalog.

Students are not expected to be computer experts. However, all students must have a working knowledge of Microsoft Windows®, Microsoft Word®, access to the Internet, and e-mail.

The University acts to fulfill the objectives of the Doctor of Education program through appropriate coursework, coupled with continuing direction, evaluation of student progress, and regular assessment of student learning outcomes, supervised and administered by qualified faculty.

The University
ADVANTAGES AND DISADVANTAGES OF INDEPENDENT STUDY

The advantages to independent study are obvious - flexibility in the study schedule - the ability to complete coursework from almost anywhere in the world and the ability to interact with instructors and students with common interests from all regions of the United States and many foreign countries. However, independent study education is not the best alternative for all students. The founders of the School of Education have over sixty years of combined experience in offering independent study programs. While there are exceptions and every individual is different, experience has shown certain personal attributes are often helpful or detrimental in the successful completion of distance learning courses. Students who have been successful in independent study programs often have many of the following attributes:

- Are good at prioritizing tasks and often get things done ahead of time without being reminded and, as a result, are excellent time managers;
- Are highly motivated;
- Recognize independent study is an alternative means to achieve educational goals - not an “easy way” to achieve such goals;
- Have a strong desire to complete their educational goals.

Because students won’t be sitting in a classroom on a regular basis and won’t have an instructor or classmates nearby to remind them of assignments, a student must be fairly self-directed and conscientious about completing assignments to succeed in the Program. As with all things in life, the greater the motivation to do something, the greater the chance of success.

Individuals who possess the following attributes may not be a good candidate for an independent study program:

- Students who strongly prefer face-to-face interaction with instructors and classmates;
- Students who find classroom discussion is almost always helpful;
- Students who need feedback from their instructor immediately and often;
- Students with poor self-discipline and planning skills.

The first three points are not possible in our directed independent study modality. The flexibility that makes this type of program attractive to many students requires greater self-discipline and planning than in a traditional classroom program where the timing of the course is predetermined. While the University will assist the student in preparing a study plan, a student must exercise self-discipline in the completion of the degree requirements.

Commitment and self-discipline are the keys to success. No applicant will be admitted to the Program unless the University believes they have the academic ability to succeed. However, the degree of commitment and self-discipline cannot always be accurately assessed at the time of admission.

ADMISSION POLICIES AND REQUIREMENTS

A Master’s degree from an accredited institution is generally required for admission. In the context of this statement, “accredited” for institutions within the United States requires they be a member of an accrediting body recognized by the United States Department of Education. Applicants not holding a teaching certificate/credential or a Master’s degree in education should have a minimum of 2 years of professional full-time experience in an education-related field of work. Other factors affecting admission include the strength of the applicant’s personal statement, references, record of involvement in professional organizations and associations, and aptitude for leadership based in part on employment and educational background.

An applicant may be conditionally admitted into the Program based on a completed Application for Admission form, student copies of transcripts reflecting the applicant’s highest relevant degree, documentation of the applicant’s professional work experience, and the receipt of two completed Doctoral Applicant Reference Forms. Official copies of all relevant college level credits received directly from the institution of origin will be required within 60 days of enrollment.

The vast majority of the Program’s applicants are mature adults working in a variety of professional settings. Many have not attended college for several years. Consequently, prior class rank and grade point average are not significant factors in the admission process.
ADMISSION POLICIES AND REQUIREMENTS - concluded

Applicants who do not possess a degree from a postsecondary institution where English is the principal language of instruction must demonstrate college-level proficiency in English through one of a number of University approved methods.

TRANSFER CREDIT AND CREDIT BASED UPON EXPERIENTIAL LEARNING

The acceptance of transfer credits between academic institutions lies within the discretion of the receiving college or university. Therefore, the University cannot guarantee that any course or degree completed at another educational institution will be accepted by the University nor can the University guarantee that any course or degree program completed at the University will be accepted as credit by any other educational institution.

The University does not accept Transfer Credit or credit for experiential learning (Portfolio Credit) in the Doctor of Education programs.

DEGREE REQUIREMENTS

To earn the Doctor of Education degree a student must complete the courses listed in the Curriculum section of this Catalog Supplement in good academic standing, pass the Comprehensive Examination, and present a successful oral defense of the dissertation. (The degree is not awarded until the student has incorporated all recommendations of the dissertation committee and presented the University with two copies for binding.)

The requirements may be completed in as little as 27 months. All requirements must be completed within seven years from the date of initial enrollment.

FACULTY

The University employs faculty qualified to undertake the level of instruction or course development that they are assigned. They possess degrees or credentials appropriate to the degree program and level they teach. A complete listing of faculty and their qualifications is set forth in a separate Catalog Supplement.

HOW TO ENROLL

To apply for admission to the Program, an applicant must complete the University's Application for Admission form online and submit the $75.00 application fee online. It is not necessary to submit official transcripts of prior college work at the time of application however, official transcripts of previous degrees will be required within 60 days of conditional acceptance to the program. All applicants must include a resumé or vita, and the Doctoral Application Reference forms, at the time of application.

Applications are generally reviewed weekly. Should additional information be required the applicant will be contacted. If the applicant is conditionally accepted for admission to the Program, enrollment materials will be prepared and sent to the applicant for review and signature. All payments submitted for tuition and fees must be payable in U.S. dollars. Matriculation becomes effective on the first day of each month.

Applicants are encouraged to call the Admissions Office if there are any questions regarding enrollment procedures.
INCOME TAX CREDITS AND DEDUCTIONS

Many University students may qualify for the Lifetime Learning Credit (equal to 20% of their qualified education expenses) on their federal income tax return. Additional information on the Lifetime Learning Credit can be found on the University’s website. Some education expenses may also qualify as a business deduction for work-related education pursuant to Section 162 of the Internal Revenue Code.

It is recommended that applicants consult with their tax advisor or read IRS Publication 970 (Tax Benefits for Education) to determine how these credits or deductions might benefit them individually.

FINANCIAL INFORMATION

Tuition is billed at the rate of $420.00 per month during the term of enrollment. The obligation of students to pay tuition shall continue until the earliest of the following events:

a. satisfaction of all degree requirements;
b. 48 monthly payments;
c. withdrawal from the Program;
d. academic dismissal from the Program.

Continuation Fee
If a student has not completed all degree requirements after four full years of active enrollment in the Program, in lieu of tuition, they will be assessed a continuation fee of $125.00 per month for the balance of the enrollment period or until they have satisfied all degree requirements.

FEE SCHEDULE

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<tr>
<td>Application Fee</td>
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<td>Registration and Orientation Fee</td>
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<td>Transfer Credit Evaluation Fee</td>
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<td>Dissertation Fee (Payable after the Oral Defense)</td>
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<td>Continuation Fee (per month)</td>
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<td>Graduation Check/Diploma Fee</td>
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<td>Transcript Fee (Two Provided at No Cost)</td>
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<tr>
<td>Late Payment Fee (Returned Check/Declined Credit Card/ACH (Per Item))</td>
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The cost of books and materials, other than each course syllabus, is not included in the tuition. Most books and materials may be purchased at local colleges, retail bookstores, directly from publishers or over the Internet. The cost is estimated to average approximately $150.00 per course.

Employer Acceptance/ Tuition Reimbursement

Salary credits are generally a result of labor agreements in place between a school district and professional associations such as teacher groups. The agreements sometimes delineate eligible coursework and/or institutions where they can be taken. Past experience has shown that many districts will allow salary credit for Program coursework. Additionally, many school districts award salary credit on a case-by-case basis. The School of Education will assist students in applying for salary credit and will supply the student or the school with any reasonable documentation.

The University will similarly provide reasonable documentation to students seeking tuition reimbursement from their employer. However, if employer acceptance or tuition reimbursement is a material consideration, the University recommends applicants ascertain the policy of their employer prior to enrollment.

Financial Aid/ Loan Deferrals/ Grants

Current information on financial aid is set forth on the University’s website. Enrollment in the Program will generally qualify students for payment deferrals on existing federally insured student loans. Applicants seeking deferrals on existing student loans should check with their lenders prior to enrollment.

The University participates in the Department of Veterans Affairs (VA) and Armed Forces Tuition Assistance (TA) education programs designed specifically for military active duty, reserve, veterans or spouse and family. This Program does not qualify Student for financial assistance under any Title IV Federal Student Loan Program.

Students may pay any of the above fees by check, Visa®, MasterCard®, American Express®, or Check.
THE DISSERTATION AND ORAL DEFENSE

The doctoral dissertation is the culmination of study in the Program designed to demonstrate the student’s ability to bridge theory and practice, to display their knowledge in a specialized area of study, and to demonstrate creative skills in defining a problem and conducting original research to define and/or provide a solution to the problem.

The dissertation proposal will generally require several drafts, each one revised in response to feedback from the Chair, committee members, and the Institutional Review Board (if necessary).

When the Dissertation Chair determines that all committee suggestions have been incorporated or at least carefully considered (and it has been approved by the IRB, if necessary), he/she will consult the committee members for agreement that the proposal is ready for defense/presentation to the Dissertation Committee. The oral defense of the dissertation is scheduled at the mutual convenience of the student and the committee members. The student is expected to perform a 30 to 45 minute presentation that includes the student’s rationale for selection of the topic, a brief explanation of the Statement of the Problem, an explanation of the research methodology, a summary of the results of the research, and recommendations for further research and a plan for using the research results.

Following the presentation, the committee will have the opportunity to ask questions and discuss any issues that might have been raised in the presentation. Students and committee members may have guests attend the oral defense. Guests will only be in attendance as observers and do not enter into the discussion of the research. The oral defense is an opportunity for the student to display the knowledge gained as a result of doing the research and to confidently present that information in an organized manner. It is also an opportunity to make recommendations for further research not covered in the document.

The oral defense may take place in the offices of the University or via an approved electronic medium (Skype™, teleconference, WebEx™, GoToMeeting™, etc.).
ANSWERS TO THE MOST FREQUENTLY ASKED QUESTIONS

1. Q. How long does it take to complete the Program?
   A. The minimum completion time for the Program is 27 months. Since all courses are self-paced, the number of weeks necessary to complete a course may vary considerably based on the amount of time per week a student devotes to study and the professional experience of the student. Students are officially enrolled in one course at a time. Students may not complete the first course in less than one and one-half months from the date of initial enrollment. Thereafter, a student may complete one course for every one and one-half months of cumulative enrollment. (e.g. a student who enrolled on January 1st could submit three courses by May 15th or four courses by July 1st, etc.) The above examples demonstrate minimum completion schedules. Experience has shown that the average student will progress at a slower pace. It is expected the average completion time of the Program will approximate 48 months. All degree requirements must be satisfied within seven years from the date of initial enrollment.

2. Q. Will I be required to attend seminars or other classroom instruction?
   A. No.

3. Q. What are “qualifying courses”?
   A. The first three courses in the curriculum are known as qualifying courses. A student must successfully complete these courses and take and pass a Qualifying Examination before they proceed on to the core and elective courses. The Qualifying Examination is a three hour proctored test that covers material covered in the qualifying courses.

4. Q. How many hours does it take to complete a course?
   A. The amount of time it will take an individual to complete a given course will vary depending upon the background of the individual. For most individuals the amount of time necessary to complete a course will approximate the amount of time students in a classroom program covering the same subject.

5. Q. In terms of educational quality, is DEAC accreditation equivalent to regional accreditation?
   A. Yes, DEAC is recognized by the U.S. Department of Education (USDE) under the precise same criteria as all other institutional accrediting bodies. It has been recognized by USDE since 1959.

The Council for Higher Education Accreditation (CHEA) and the United States Department of Education (USDE) play an important role in accreditation. You want to be sure that the organization that accredits your institution or program is reliable. CHEA and USDE provide this assurance. In other words, they “accredit the accreditor” by thoroughly examining accreditors and giving accreditors a recognition status. Only accreditors that receive recognition are listed in the CHEA and USDE databases.

6. Q. Will the completion of any of these courses apply towards a teaching and/or administrative credential?
   A. Each state has its own set of criteria for the issuance and renewal of credentials. Prospective students interested in the credential process should check with the Credential Commission within their State’s Department of Education for detailed information before enrollment. The University will assist students in providing any reasonable information that may be required in the credential process.

7. Q. I work for a school district. Can I receive salary credit for completion of the entire Program or for individual courses?
   A. Salary credits are generally a result of labor agreements in place between a school district and professional associations such as teacher groups. The agreements sometimes delineate eligible coursework and/or institutions where they can be taken. Past experience has shown that the great majority of districts will allow salary credit if you complete coursework at the University. Additionally, many school districts award salary credit on a case-by-case basis. The University will assist you in your efforts in applying for salary credit and will supply you or your school district with any reasonable documentation.
ANSWERS TO THE MOST FREQUENTLY ASKED QUESTIONS – concluded

8. Q. Does the University recommend a minimum number of years of occupational experience in education before commencing the Program?
A. Yes, it is recommended that an applicant have a minimum of two years of occupational experience before enrolling. The Program emphasizes real world experience in educational settings. Therefore, those with related experience will find the coursework very relevant. Without such experience, students may find it more difficult to relate the coursework to their professional settings.

9. Q. How soon can I get started?
A. The Program utilizes an open enrollment policy. Accordingly, students may commence study on the first day of any month. Approved applicants may delay enrollment for a maximum of six months. If an approved applicant has not enrolled within six months of acceptance, a new application will be required.

CURRICULUM

Students are required to complete the courses in good academic standing, pass both Qualifying and Comprehensive Examinations, and present a successful oral defense of the dissertation.

Total units required for graduation = 60

<table>
<thead>
<tr>
<th>The following courses are required in the Doctor of Education Program:</th>
<th>Unit Value</th>
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<tbody>
<tr>
<td><strong>Qualifying Courses</strong></td>
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<tr>
<td>EDU501 Educational Administration</td>
<td>4</td>
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<tr>
<td>EDU503 Leadership in Institutional Settings</td>
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<tr>
<td>EDU507 Educational Finance</td>
<td>4</td>
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<td>Qualifying Exam</td>
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<td><strong>Core Courses</strong></td>
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<tr>
<td>EDU505 The Laws and Politics of Education</td>
<td>4</td>
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<tr>
<td>EDU506 Organizational Behavior in the Educational Setting</td>
<td>4</td>
</tr>
<tr>
<td>EDU508 Principles of Curriculum Development</td>
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<tr>
<td>EDU509 Societal Diversity</td>
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<tr>
<td>EDU512 Social and Philosophical Foundations of Education</td>
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<tr>
<td>EDU514 Educational Psychology</td>
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<tr>
<td>Electives (From the 600 Series)</td>
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<td>EDU511 Research Methods</td>
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<tr>
<td>EDU700 Comprehensive Examination</td>
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<td>EDU701 Dissertation Proposal</td>
<td>3</td>
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<tr>
<td>EDU702 Dissertation</td>
<td>12</td>
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</table>
COURSE DESCRIPTIONS

Qualifying Courses

EDU501 - Educational Administration (4 Units)
This course examines conceptual foundations of educational administration with the aim of using theory and research to solve the problems of practice. The focus of this course is on the school as a social system with special emphasis on structure, politics, decision making, and quality outcomes. Course objectives underscore a belief in the value of informed “reflection on Practice” both individually and collectively.
Prerequisites: None

EDU503 - Leadership in Institutional Settings (4 Units)
This course explores concepts of leadership and leadership styles in the context of educational administration. Students examine the role of institutional leader, as well as factors that influence decision making, initiating change, psychological constraints, and techniques for establishing and maintaining a unique culture in the institutional setting.
Prerequisites: None

EDU507 - Educational Finance (4 Units)
This course explores the economic theories of institutional finance. Emphasis is on the management and evaluation of fiscal operations in an institutional setting.
Prerequisites: None

Core Courses

Prerequisites: All Core Courses require the completion of Qualifying Courses and the Qualifying Examination. EDU511 must be the final course taken after completion of all other core courses and prior to the Dissertation phase.

EDU505 - The Laws and Politics of Education (4 Units)
This course provides an overview of the legal and political framework of education in the nation. Emphasis is on current issues and how they affect the learning environment.

EDU506 - Organizational Behavior in the Educational Setting (4 Units)
This course studies theory, strategies and techniques of effective organizational behavior in educational/institutional settings. Intervention techniques will be studied to improve organization effectiveness.

EDU508 - Principles of Curriculum Development (4 Units)
This course provides an analysis of the influences of curriculum and instruction from a philosophical, psychological and sociological perspective. Various approaches to the design and evaluation of curriculum and instruction will be examined.

EDU509 - Societal Diversity (4 Units)
This course examines diversity in society and in schools. Emphasis is on understanding the similarities and differences in culture, economic backgrounds and academic diversity. It will prepare teachers for the wide diversity of students that they are certain to meet in their classrooms, schools, and communities. It provides an updated and broad treatment of the various forms of human diversity found in today's schools including nationality, ethnicity, race, religion, gender, class, language, sexual orientation, and ability levels - highlighting the need for differentiation of instruction.

EDU511 - Research Methods (4 Units)
This course emphasizes the types of research designs and the skills needed to develop and organize research studies in institutional settings. Prerequisites: This must be the final course taken after completion of all other core courses and prior to the Dissertation phase.

EDU512 - Social and Philosophical Foundations of Education (3 Units)
This course deals with systematic philosophies, with attention to individual philosophers who developed important philosophical and educational ideas and with a critique of each philosophy to present its strengths and weaknesses. We also review major social influences as they are applied to current movements in educational instruction, research and curriculum.

EDU514 - Educational Psychology (3 Units)
This core course studies psychological principles as related to learning. Learning theories, motivation and quantitative methods will be explored.
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COURSE DESCRIPTIONS

Elective Core Courses

EDU602 - Contemporary Topics in Educational Policy (1 to 4 Units)
This elective course allows students to examine several broad range contemporary topics in institutional management and policy.
Prerequisites: Completion of Qualifying Courses.

EDU604 - Management of Adult/Occupational Programs (4 Units)
This course presents an examination of the social forces involved with adult education. The history and philosophy of adult and occupational training will be reviewed, as well as training and development programs in both public and private sector settings.
Prerequisites: Completion of Qualifying Courses.

EDU607 - Principalship (3 Units)
This course contains an overview of the principalship at all levels. The emphasis is on expectations for principals as well as the practical aspects of the principal’s job. It is based on a leadership accomplished by relationships not on traditional, top-down authority.
Prerequisites: Completion of Qualifying Courses.

COURSE DESCRIPTIONS

Dissertation Courses

EDU701 - Dissertation Proposal (3 Units)
This course assists students through the process of organization and design of a formal proposal including a substantive research topic of original work. An accepted proposal constitutes the framework for the Statement of the Problem (Chapter 1), Review of the Literature (Chapter 2), and Research Methodology (Chapter 3).
Prerequisites: Successful completion of EDU700 - Comprehensive Examination.

EDU702 - Dissertation (12 Units)
The successful completion of a dissertation results in a quality research effort, documented and written following American Psychological Association (APA) guidelines, an oral defense consisting of a PowerPoint® presentation presented to the student’s dissertation committee, and written in a format ready for publication. The completed dissertation document is a five-chapter dissertation beginning with the Introduction to the Problem (Chapter 1); Review of the Literature (Chapter 2); Research Methodology (Chapter 3); Research Findings (Chapter 4); and the Summary, Conclusions, and Recommendations of the Researcher (Chapter 5). In addition, the final document will include the frontal pages as described in the University’s Dissertation Handbook, as well as necessary appendices, references, and other appropriate documents.
Prerequisites: Successful completion of EDU701 - Dissertation Proposal.

Comprehensive Examination

EDU700 - Comprehensive Examination (1 Unit)
This proctored examination, which can be taken anytime between the completion of the core courses and the Dissertation Proposal, is designed to measure a student’s knowledge and understanding of the curriculum content that has been covered in the Program. Students must pass the examination prior to advancement to candidacy.
Prerequisites: Successful completion of all required Courses.