



# William Howard Taft — U n i v e r s i t y —

*The Boyer Graduate School of Education*

## 2019 Doctor of Education (Ed.D.) Program with a concentration in Educational Technology & Leadership

REV. 12-2018

1/1/19 to 12/31/19

*The Graduate School of Education is dedicated to the memory of Dr. Ernest L. Boyer (1928-95), a compelling orator who never tired of his role as a spokesman for non-traditional education programs.*

This catalog supplement should be carefully reviewed in conjunction with the University's *General Catalog* by individuals considering application to the *Ed.D.* program. Additional catalog supplements are available for other University degree programs.

Any questions on the information contained in this catalog supplement should be directed to the Admissions Office at the address or telephone numbers below:

**William Howard Taft University**  
3333 S. Wadsworth Blvd. #D-228  
Lakewood, CO 80227

(877) 894-TAFT (8238)  
(303) 867-1155

E-mail: [admissions@taft.edu](mailto:admissions@taft.edu)



Website: [www.taft.edu](http://www.taft.edu)

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William Howard Taft  
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## The Doctor of Education (Ed.D.) Program with a concentration in Educational Technology & Leadership

*William Howard  
Taft University  
has served  
students for over  
three decades.*

### Message from the Dean

From its beginnings in July of 1995, The Boyer Graduate School of Education has drawn students from all regions of the United States and many foreign countries. Superintendants, principals, classroom teachers and many other individuals involved in both public and private education and training have benefited from our practical approach and affordable tuition.



Students tell us the one thing that stands out in their education from our graduate education programs is practicality – they use what they learn and learn from what they do.

All of our faculty members have current professional experience to draw upon, making our School relevant to today's changing educational climate – not yesterday's. They are involved in a sundry of administrative posts around the country – superintendants, curriculum experts, principals and human resource managers to name a few.

We believe the distance learning nature of our School and affordable tuition structure has opened educational opportunities to individuals who would otherwise find the commitment to pursue a graduate degree too great a burden on their personal and professional lives.

We encourage you to compare The Boyer Graduate School of Education to other similar graduate programs in education. I am confident you will find our faculty's credentials, the rigor and relevance of our curriculum and our commitment to serve our students is second to none.

***Barry P. Resnick, Ed.D.***  
***Dean***

*Barry P. Resnick has been a Dean of William Howard Taft University's Boyer Graduate School of Education since its inception in 1995. He holds a Bachelor of Science degree from the University of Southern California, a Master of Arts degree in Occupational Studies from California State University, Long Beach, a Master of Arts degree in Counseling Psychology from National University, and a Doctor of Education degree from Brigham Young University.*

*(Dr. Resnick has over twenty years of higher education experience as an instructor, professor, and department chair for regionally accredited colleges. He has also served as President of the Board of Trustees of a public school district with a total student enrollment of over 27,000.)*



## The Doctor of Education (Ed.D.) Program

with a concentration in Educational Technology & Leadership

### OVERVIEW OF THE PROGRAM

The *Doctor of Education* Program is a practical, directed independent study program which emphasizes course work in leadership and management in a variety of educational and public service settings. The Educational Technology Concentration provides students with a solid foundation of advanced concepts in instructional design, management, laws and ethics, and emerging trends as they apply to the use of technology in a variety of educational settings. The *Program* is of particular interest to individuals with public or private school teaching experience who seek administrative positions or middle level managers who are interested in moving into higher levels of administration.

### OBJECTIVES

The objectives of the *Doctor of Education* Program are as follows:

1. To offer a program of coursework and practical exercises in educational leadership, management, and instruction that will enhance the professional and personal lives of its students;
2. To prepare professional educators and administrators to serve the needs of both public and private institutions from the elementary to postsecondary level in their community and beyond; and
3. To enable educational leaders to make meaningful contributions to the foundation of knowledge in current and emerging educational technologies and educational leadership.

Successful graduates of the *Program* will be able to:

- Apply best practices, current concepts, theories, and research about educational technology, effective teaching, learning, and administration to improve one's professional practice as a teacher or administrator.
- Demonstrate an understanding of the use of current and emerging technologies in a variety of educational settings.
- Employ effective and appropriate technology and leadership techniques that support educational and administrative objectives.

- Evaluate ethical issues, recognize administrative, legal and regulatory issues, and make appropriate decisions and recommendations based on sound research reasoning and analysis with sensitivity to stakeholder interests.
- Discuss with a level of authority on the funding and budgeting practices and legal principles of the American public school system.
- Use information and technology to plan instructional and administrative strategies, and improve learning, productivity, and professional practice.
- Communicate effectively with learners, their families, and other professionals in ways appropriate to purpose and content.
- Author a properly formatted and presented Dissertation that represents a substantive research topic of original work.

### PRESENTATION

The *Program* is presented utilizing a directed independent study learning modality and requires no classroom attendance.

Each course in the *Program* contains a series of lesson assignments generally consisting of assigned reading and research/writing projects. Students conclude the *Program* with a traditional dissertation.

All students must have access to a computer with the minimum specifications set forth in the University's *General Catalog* and demonstrate a level of computer literacy commensurate with the subject matter and degree level.

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***The School acts to fulfill the objectives of the Doctor of Education program through appropriate coursework, coupled with continuing direction, evaluation of student progress, and regular assessment of student learning outcomes, supervised and administered by qualified faculty.***



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### ADMISSION POLICIES AND REQUIREMENTS - *concluded*

Applicants who do not possess a degree from a postsecondary institution where English is the principal language of instruction must demonstrate college-level proficiency in English through one of a number of University approved methods. Applicants wishing to transfer in credits or degrees earned at institutions located outside the United States must have their academic transcripts evaluated and certified by a National Association of Credential Evaluation Services, Inc. (NACES) member organization.

### TRANSFER CREDIT AND CREDIT BASED UPON EXPERIENTIAL LEARNING

The acceptance of transfer credits between academic institutions lies within the discretion of the receiving college or university. Therefore, the University cannot guarantee that any course or degree completed at another educational institution will be accepted by the University nor can the University guarantee that any course or degree program completed at the University will be accepted as credit by any other educational institution.

The University does not accept Transfer Credit or credit for experiential learning (Portfolio Credit) in the Doctor of Education programs.

### DEGREE REQUIREMENTS

To earn the Doctor of Education degree a student must complete the courses listed in the Curriculum section of this *Catalog Supplement* in good academic standing, pass the Comprehensive Examination, and present a successful oral defense of the dissertation. (The degree is not awarded until the student has incorporated all recommendations of the dissertation committee and presented the University with two bound copies.)

The requirements may be completed in as little as 27 months. All requirements must be completed within seven years from the date of initial enrollment.

### FACULTY

The University employs faculty qualified to undertake the level of instruction or course development that they are assigned. They possess degrees or credentials appropriate to the degree program and level they teach. A complete listing of faculty and their qualifications is set forth in a separate *Catalog Supplement*.

### HOW TO ENROLL

To apply for admission to the *Program*, an applicant must complete the University's *Application for Admission* form and mail it to the Admissions Office with a check in the amount of \$75.00. This application fee may also be paid online. It is not necessary to submit official transcripts of prior college work at the time of application however, official transcripts of previous degrees will be required within 60 days of conditional acceptance to the program. All applicants must include a resumé or vita, and the *Doctoral Application Reference* forms, at the time of application.

Applications are generally reviewed weekly. Should additional information be required the applicant will be contacted. If the applicant is conditionally accepted for admission to the *Program*, enrollment materials will be prepared and sent to the applicant for review and signature. All payments submitted for tuition and fees must be payable in U.S. dollars. Matriculation becomes effective on the first day of each month.

Applicants are encouraged to call the Admissions Office if there are any questions regarding enrollment procedures.





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### INCOME TAX CREDITS AND DEDUCTIONS

Many University students may qualify for the Lifetime Learning Credit (equal to 20% of their qualified education expenses) on their federal income tax return. Additional information on the Lifetime Learning Credit can be found on the University's website. Some education expenses may also qualify as a business deduction for work-related education pursuant to Section 162 of the Internal Revenue Code.

It is recommended that applicants consult with their tax advisor or read IRS Publication 970 (Tax Benefits for Education) to determine how these credits or deductions might benefit them individually.

### FINANCIAL INFORMATION

Tuition is billed at the rate of \$420.00 per month during the term of enrollment. The obligation of students to pay tuition shall continue until the *earliest* of the following events:

- satisfaction of all degree requirements;
- 48 monthly payments;
- withdrawal from the *Program*;
- academic dismissal from the *Program*.

### Continuation Fee

If a student has not completed all degree requirements after four full years of active enrollment in the *Program*, in lieu of tuition, they will be assessed a continuation fee of \$125.00 per month for the balance of the enrollment period or until they have satisfied all degree requirements.

### FEE SCHEDULE

Application Fee	\$75.00
Registration and Orientation Fee	\$100.00
Transfer Credit Evaluation Fee	\$55.00
Dissertation Defense Fee (Payable when the Oral Defense is scheduled)	\$450.00
Dissertation Fee (Payable after the Oral Defense)	\$350.00
Continuation Fee (per month)	\$125.00
Graduation Check/Diploma Fee	\$75.00
Transcript Fee (Two Provided at No Cost)	\$10.00
Late Payment Fee (Returned Check/Declined Credit Card/ACH) (Per Item)	\$25.00
Student Tuition Recovery Fund (California Residents Only)	\$0.00

Students may pay any of the above fees by Visa®, MasterCard®, or American Express®.

The cost of books and materials, other than each course syllabus, is not included in the tuition. Most books and materials may be purchased at local colleges, retail bookstores, directly from publishers or over the Internet. The cost is estimated to average approximately \$150.00 per course.

### Employer Acceptance/Tuition Reimbursement

Salary credits are generally a result of labor agreements in place between a school district and professional associations such as teacher groups. The agreements sometimes delineate eligible coursework and/or institutions where they can be taken. Past experience has shown that many districts will allow salary credit for *Program* coursework. Additionally, many school districts award salary credit on a case-by-case basis. The School of Education will assist students in applying for salary credit and will supply the student or the school with any reasonable documentation.

The University will similarly provide reasonable documentation to students seeking tuition reimbursement from their employer. However, if employer acceptance or tuition reimbursement is a material consideration, the University recommends applicants ascertain the policy of their employer prior to enrollment.

### Financial Aid/Loan Deferrals/Grants

Current information on financial aid is set forth on the University's website. Enrollment in the *Program* will generally qualify students for payment deferrals on existing federally insured student loans. Applicants seeking deferrals on existing student loans should check with their lenders prior to enrollment.

The University participates in the Department of Veterans Affairs (VA) and Armed Forces Tuition Assistance (TA) education programs designed specifically for military active duty, reserve, veterans or spouse and family. This *Program* does *not* qualify Student for financial assistance under any Title IV Federal Student Loan Program.



## The Doctor of Education (Ed.D.) Program with a concentration in Educational Technology & Leadership

### Catalog Addendum for California Residents

#### Student Tuition Recovery Fund

The State of California established the Student Tuition Recovery Fund (STRF) to relieve or mitigate economic loss suffered by a student in an educational program at a qualifying institution, who is or was a California resident while enrolled, or was enrolled in a residency program, if the student enrolled in the institution, prepaid tuition, and suffered an economic loss. Unless relieved of the obligation to do so, you must pay the state-imposed assessment for the STRF, or it must be paid on your behalf, if you are a student in an educational program, who is a California resident, or are enrolled in a residency program, and prepay all or part of your tuition.

You are not eligible for protection from the STRF and you are not required to pay the STRF assessment, if you are not a California resident, or are not enrolled in a residency program.

It is important that you keep copies of your enrollment agreement, financial aid documents, receipts, or any other information that documents the amount paid to the school. Questions regarding the STRF may be directed to the Bureau for Private Postsecondary Education, 2535 Capitol Oaks Drive, Suite 400, Sacramento, CA 95833, (916) 431-6959 or (888) 370-7589.

To be eligible for STRF, you must be a California resident or are enrolled in a residency program, prepaid tuition, paid or deemed to have paid the STRF assessment, and suffered an economic loss as a result of any of the following:

1. The institution, a location of the institution, or an educational program offered by the institution was closed or discontinued, and you did not choose to participate in a teach-out plan approved by the Bureau or did not complete a chosen teach-out plan approved by the Bureau.
2. You were enrolled at an institution or a location of the institution within the 120 day period before the closure of the institution or location of the institution, or were enrolled in an educational program within the 120 day period before the program was discontinued.
3. You were enrolled at an institution or a location of the institution more than 120 days before the closure of the institution or location of the institution, in an educational program offered by the institution as to which the Bureau determined there was a significant decline in the quality or value of the program more than 120 days before closure.

4. The institution has been ordered to pay a refund by the Bureau but has failed to do so.

5. The institution has failed to pay or reimburse loan proceeds under a federal student loan program as required by law, or has failed to pay or reimburse proceeds received by the institution in excess of tuition and other costs.

6. You have been awarded restitution, a refund, or other monetary award by an arbitrator or court, based on a violation of this chapter by an institution or representative of an institution, but have been unable to collect the award from the institution.

7. You sought legal counsel that resulted in the cancellation of one or more of your student loans and have an invoice for services rendered and evidence of the cancellation of the student loan or loans.

To qualify for STRF reimbursement, the application must be received within four (4) years from the date of the action or event that made the student eligible for recovery from STRF.

A student whose loan is revived by a loan holder or debt collector after a period of noncollection may, at any time, file a written application for recovery from STRF for the debt that would have otherwise been eligible for recovery. If it has been more than four (4) years since the action or event that made the student eligible, the student must have filed a written application for recovery within the original four (4) year period, unless the period has been extended by another act of law.

However, no claim can be paid to any student without a social security number or a taxpayer identification number.



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## **The Doctor of Education (Ed.D.) Program** with a concentration in Educational Technology & Leadership

### **THE DISSERTATION AND ORAL DEFENSE**

The doctoral dissertation is the culmination of study in the *Program* designed to demonstrate the student's ability to bridge theory and practice, to display their knowledge in a specialized area of study, and to demonstrate creative skills in defining a problem and conducting original research to define and/or provide a solution to the problem.

The dissertation proposal will generally require several drafts, each one revised in response to feedback from the Chair, committee members, and the Institutional Review Board (if necessary).

When the Dissertation Chair determines that all committee suggestions have been incorporated or at least carefully considered (and it has been approved by the IRB, if necessary), he/she will consult the committee members for agreement that the proposal is ready for defense/presentation to the Dissertation Committee. The oral defense of the dissertation is scheduled at the mutual convenience of the student and the committee members. The student is expected to perform a 30 to 45 minute presentation that includes the student's rationale for selection of the topic, a brief explanation of the Statement of the Problem, an explanation of the research methodology, a summary of the results of the research, and recommendations for further research and a plan for using the research results.

Following the presentation, the committee will have the opportunity to ask questions and discuss any issues that might have been raised in the presentation. Students and committee members may have guests attend the oral defense. Guests will only be in attendance as observers and do not enter into the discussion of the research. The oral defense is an opportunity for the student to display the knowledge gained as a result of doing the research and to confidently present that information in an organized manner. It is also an opportunity to make recommendations for further research not covered in the document.

The oral defense may take place in the offices of the University or via an approved electronic medium (Skype™, teleconference, WebEx™, GoToMeeting™, etc.).





## The Doctor of Education (Ed.D.) Program with a concentration in Educational Technology & Leadership

### ANSWERS TO THE MOST FREQUENTLY ASKED QUESTIONS

**1. Q. How long does it take to complete the Program?**

**A.** The minimum completion time for the *Program* is 27 months. Since all courses are self-paced, the number of weeks necessary to complete a course may vary considerably based on the amount of time per week a student devotes to study and the professional experience of the student. Students are officially enrolled in one course at a time. Students may not complete the first course in less than one and one-half months from the date of initial enrollment. Thereafter, a student may complete one course for every one and one-half months of cumulative enrollment. (e.g. a student who enrolled on January 1st could submit three courses by May 15th or four courses by July 1st, etc.) The above examples demonstrate minimum completion schedules. Experience has shown that the average student will progress at a slower pace. It is expected the average completion time of the *Program* will approximate 48 months. All degree requirements must be satisfied within seven years from the date of initial enrollment.

**2. Q. Will I be required to attend seminars or other classroom instruction?**

**A.** No.

**3. Q. What are “qualifying courses”?**

**A.** The first three courses in the curriculum are known as qualifying courses. A student must successfully complete these courses and take and pass a Qualifying Examination before they proceed on to the core and elective courses. The Qualifying Examination is a three hour proctored test that covers material covered in the qualifying courses.

**4. Q. How many hours does it take to complete a course?**

**A.** The amount of time it will take an individual to complete a given course will vary depending upon the background of the individual. For most individuals the amount of time necessary to complete a course will approximate the amount of time students in a classroom program covering the same subject.

**5. Q. In terms of educational quality, is DEAC accreditation equivalent to regional accreditation?**

**A.** Yes, DEAC is recognized by the U.S. Department of Education (USDE) under the precise same criteria as all other institutional accrediting bodies. It has been recognized by USDE since 1959.

The Council for Higher Education Accreditation (CHEA) and the United States Department of Education (USDE) play an important role in accreditation. You want to be sure that the organization that accredits your institution or program is reliable. CHEA and USDE provide this assurance. In other words, they “accredit the accreditor” by thoroughly examining accreditors and giving accreditors a recognition status. Only accreditors that receive recognition are listed in the CHEA and USDE databases.

**6. Q. Will the completion of any of these courses apply towards a teaching and/or administrative credential?**

**A.** Each state has its own set of criteria for the issuance and renewal of credentials. *Prospective students interested in the credential process should check with the Credential Commission within their State’s Department of Education for detailed information before enrollment.* The University will assist students in providing any reasonable information that may be required in the credential process.

**7. Q. I work for a school district. Can I receive salary credit for completion of the entire Program or for individual courses?**

**A.** Salary credits are generally a result of labor agreements in place between a school district and professional associations such as teacher groups. The agreements sometimes delineate eligible coursework and/or institutions where they can be taken. Past experience has shown that the great majority of districts will allow salary credit if you complete coursework at the University. Additionally, many school districts award salary credit on a case-by-case basis. The University will assist you in your efforts in applying for salary credit and will supply you or your school district with any reasonable documentation.



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## ANSWERS TO THE MOST FREQUENTLY ASKED QUESTIONS – *concluded*

**8. Q. Does the University recommend a minimum number of years of occupational experience in education before commencing the Program?**

**A.** Yes, it is recommended that an applicant have a minimum of five years of occupational experience before enrolling. The *Program* emphasizes real world experience in educational settings. Therefore, those with related experience will find the coursework very relevant. Without such experience, students may find it more difficult to relate the coursework to their professional settings.

**9. Q. How soon can I get started?**

**A.** The *Program* utilizes an open enrollment policy. Accordingly, students may commence study on the first day of any month. Approved applicants may delay enrollment for a maximum of six months. If an approved applicant has not enrolled within six months of acceptance, a new application will be required.



## CURRICULUM

Students are required to complete the courses in good academic standing, pass both Qualifying and Comprehensive Examinations, and present a successful oral defense of the dissertation.

Total units required for graduation = 60

The following courses are required in the Ed.D. with a concentration in Educational Technology and Leadership Program:		Unit Value
<b>Qualifying Courses</b>		
EDU501 Educational Administration		4
EDU503 Leadership in Institutional Settings		4
EDU507 Educational Finance		4
<b>Core Courses</b>		
EDU506 Organizational Behavior in the Educational Setting		4
EDU509 Societal Diversity		4
EDU512 Social and Philosophical Foundations of Education		3
EDU514 Educational Psychology		3
EDU610 - Online Learning Instructional Design and Methods		4
EDU611 - Technology Management in Education		3
EDU612 - The Laws and Ethics of Educational Technology		4
EDU613 - Emerging Educational Technologies		3
EDU511 Research Methods		4
<b>Comprehensive Exam and Dissertation</b>		
EDU700 Comprehensive Examination		1
EDU701 Dissertation Proposal		3
EDU702 Dissertation		12



## The Doctor of Education (Ed.D.) Program

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### COURSE DESCRIPTIONS

#### Qualifying Courses

##### **EDU501 - Educational Administration (4 Units)**

This course examines conceptual foundations of educational administration with the aim of using theory and research to solve the problems of practice. The focus of this course is on the school as a social system with special emphasis on structure, politics, decision making, and quality outcomes.

Prerequisites: None

##### **EDU503 - Leadership in Institutional Settings (4 Units)**

This course explores concepts of leadership and leadership styles in the context of educational administration. Students examine the role of institutional leader, as well as factors that influence decision making, initiating change, psychological constraints, and techniques for establishing and maintaining a unique culture in the institutional setting.

Prerequisites: None

##### **EDU507 - Educational Finance (4 Units)**

This course explores the economic theories of institutional finance. Emphasis is on the management and evaluation of fiscal operations in an institutional setting.

#### Core Courses

**Prerequisites:** All Core Courses require the successful completion of Qualifying Courses and the Qualifying Examination.

##### **EDU506 - Organizational Behavior in the Educational Setting (4 Units)**

This course studies theory, strategies and techniques of effective organizational behavior in educational/institutional settings. Intervention techniques will be studied to improve organization effectiveness.

##### **EDU509 - Societal Diversity (4 Units)**

This course examines diversity in society and in schools. Emphasis is on understanding the similarities and differences in culture, economic backgrounds and academic diversity. It will prepare teachers for the wide diversity of students that they are certain to meet in their classrooms, schools, and communities. It provides an updated and broad treatment of the various forms of human diversity found in today's schools - highlighting the need for differentiation of instruction.

##### **EDU511 – Research Methods (4 Units)**

This course emphasizes the types of research designs and the skills needed to develop and organize research studies in institutional settings.

**Prerequisites:** This must be the final course taken after completion of all other core courses and prior to the Dissertation phase.

##### **EDU512 - Social and Philosophical Foundations of Education (3 Units)**

This course deals with systematic philosophies, with attention to individual philosophers who developed important philosophical and educational ideas and with a critique of each philosophy to present its strengths and weaknesses. We also review major social influences as they are applied to current movements in educational instruction, research and curriculum.

##### **EDU514 - Educational Psychology (3 Units)**

This core course studies psychological principles as related to learning. Learning theories, motivation and quantitative methods will be explored.

##### **EDU610 – Online Learning Instructional Design and Methods (4 Units)**

This course presents the learner with tools, skills, methods, research and related knowledge to design and manage curriculum for online learners in a variety of educational settings, including K-12, Post-secondary, and corporate environments.

##### **EDU611 – Technology Management in Education (4 Units)**

This course presents theory and practical applications of managing educational technology and integrating technology into the curriculum, in face-to-face, and in online education environments.



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### COURSE DESCRIPTIONS

#### Core Courses - continued

#### EDU612 – The Laws and Ethics of Educational Technology (4 Units)

This course presents relevant information related to laws, policies, ethics and safety within schools, with an emphasis on issues related to 21<sup>st</sup> century learning with technology and the Internet.

#### EDU613 – Emerging Educational Technologies (4 Units)

This course presents emerging technologies and engages educators in applying emerging technologies, while preparing for perceived changes in the future, with an aim to structure more student-centered lesson plans which are adaptable to the devices and mobility available to them.

### Comprehensive Examination

#### EDU700 - Comprehensive Examination (1 Unit)

This proctored examination, which can be taken anytime between the completion of the core courses and the Dissertation Proposal, is designed to measure a student's knowledge and understanding of the curriculum content that has been covered in the Program. Students must pass the examination prior to advancement to candidacy.

**Prerequisites:** Successful completion of all Qualifying and Core courses.

### COURSE DESCRIPTIONS

#### Dissertation Courses

#### EDU701 - Dissertation Proposal (3 Units)

This course assists students through the process of organization and design of a formal proposal including a substantive research topic of original work. An accepted proposal constitutes the framework for the *Statement of the Problem* (Chapter 1), *Review of the Literature* (Chapter 2), and *Research Methodology* (Chapter 3).

**Prerequisites:** Successful completion of *EDU700 - Comprehensive Examination*.

#### EDU702 - Dissertation (12 Units)

The successful completion of a dissertation results in a quality research effort, documented and written following American Psychological Association, (APA) guidelines, an oral defense consisting of a PowerPoint® presentation presented to the student's dissertation committee, and written in a format ready for publication. The completed dissertation document is a five-chapter dissertation beginning with the *Introduction to the Problem* (Chapter 1); *Review of the Literature* (Chapter 2); *Research Methodology* (Chapter 3); *Research Findings* (Chapter 4); and the *Summary, Conclusions, and Recommendations of the Researcher* (Chapter 5). In addition, the final document will include the frontal pages as described in the University's *Dissertation Handbook*, as well as necessary appendices, references, and other appropriate documents.

**Prerequisites:** Successful completion of *EDU701 - Dissertation Proposal*

